

**The Corporation of the Town of Marathon
Marathon Active Living Centre and Recreation Complex Study
Consultation Report**



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Project Number: 16-091-29E:01
Date: October 31, 2016
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Executive Summary

The Town of Marathon's current Recreation Complex is due for a capital replacement. As such, the Town of Marathon (the Town), and Consulting Team (True Grit Engineering and FORM Architecture Engineering) are undertaking a study to evaluate the prospect of a new Active Living Centre and Recreational Complex.

Quality of life and recreation are core community values of the Town. Therefore, the development of a new Active Living Centre and Recreation Complex (the Centre) will be a key cog to Marathon's future. The facility itself must be sustainable, people-centric, cost-effective, and functionally-efficient. Recreation Centres create a stronger sense of community and provide gathering places for families and social groups, as well as individuals of all ages and economic status. The facility will provide residents with a better quality of life, increase property values and attract tourists, while contributing to the overall health of the community.

Public participation is an integral part of this study. In an effort to collect as much feedback as possible, the Town and the Consulting Team held three open house sessions, met with a cross-section of community stakeholders, and the Town's leadership team. A group of students also submitted written correspondence to the Town that applied to this project. This was the first of two rounds of consultation planned for this study. During the first round of consultation, the Consulting Team collected information in regards to current and future facility usage.

The first round of consultation resulted in the participation of 223 respondents (Marathon community members, Marathon stakeholders, Pic River First Nation community members, and youth) who provided feedback. In regards to the current facility, the participants noted that the top five activities/features that are most important are: the pool, movie theatre, hockey rink, concession and sauna/hot tub. Respondents use the current facility 1-3 times a week and indicated they would use a new facility 4-5 times per week with the most traffic during the week and weekend evenings (all-year round). Pic River First Nation participants noted they would use the facility less - an average of 1-3 times per month during the evenings. In order, the following features were identified as being most important to respondents: 1) hours of operation, 2) parking, 3) location, 4) seating capacity, 5) prominence in public corridor, 6) prominence in business corridor.

Other than the existing elements of the current facility (pool, arena, and theatre), the majority of respondents requested the following as they relate to a new facility: a facility for all ages including youth and seniors (i.e. activities, after school programs, seniors club room), a multi-purpose room, all-year indoor activities to provide active options for winter months, a central location enabling people to walk or bike to the facility, seating capacity for larger events, healthy concession stand/food options, a community recreation plan, curling sheets, an indoor track, additional change rooms, and aquatic classes. The youth expressed interest in gymnastics and an arcade room. The first round of consultation also illustrated that 90% of survey respondents supported the idea of a new Active Living Centre and Recreation Complex. 5% of survey respondents did not support the idea and 2% were undecided.

Detailed information regarding the surveys, stakeholder meetings, Town administration meeting and youth feedback is summarized throughout the report.

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1.0 Introduction

The Town of Marathon's current Recreation Complex is due for a capital replacement. As such, the Town of Marathon, and Consulting Team (True Grit Engineering and FORM Architecture Engineering) are undertaking a study to evaluate the prospect of a new Active Living Centre and Recreational Complex. Public participation is an integral part of this study. In an effort to collect as much feedback as possible, the Town and the Consulting Team held three open house sessions in Marathon (October 4th at 12:00 p.m. and 6:00 p.m.) and Pic River First Nation (October 3rd at 4:30 p.m.). In addition to the open house sessions, the Consulting Team also met with a cross-section of community stakeholders as well as the Town's leadership team. A group of students also submitted written correspondence to the Town that applied to this project.

This was the first of two rounds of consultation planned for this study. During this round of consultation, the Consulting Team collected information in regards to:

- Demographics
- Current use of the existing recreation complex
- Support for a new facility
- Activities/features/elements of importance (existing and proposed new facility)
- Potential use of a new facility
- Group/organizational connections/affiliations
- Collaborative funding opportunities
- Additional feedback

In the second round of consultation, a summary of findings will be presented and site selection will be examined. A summary of the feedback received for the first round of consultation is summarized below.

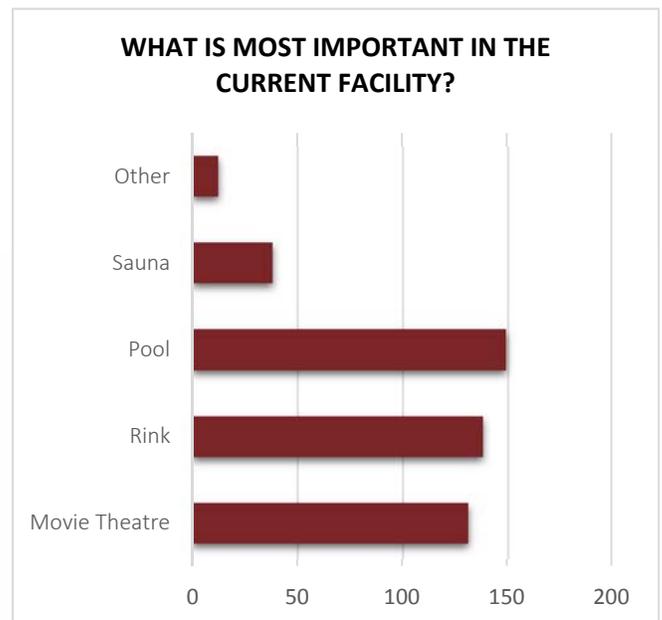
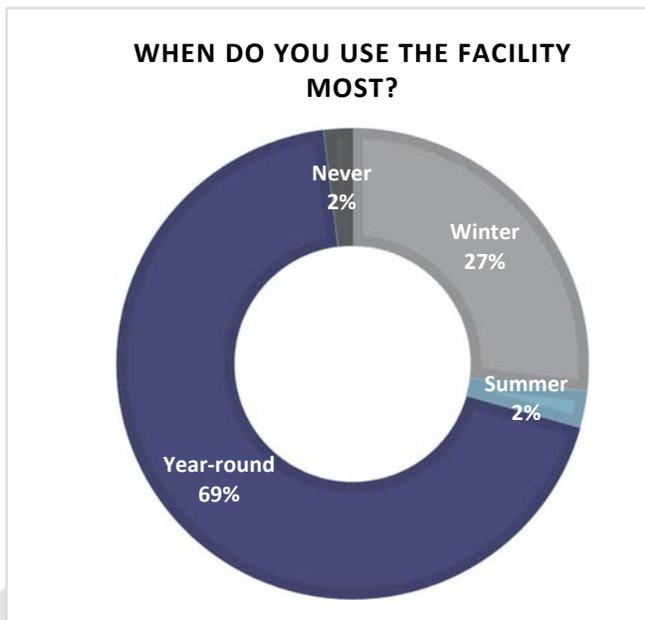
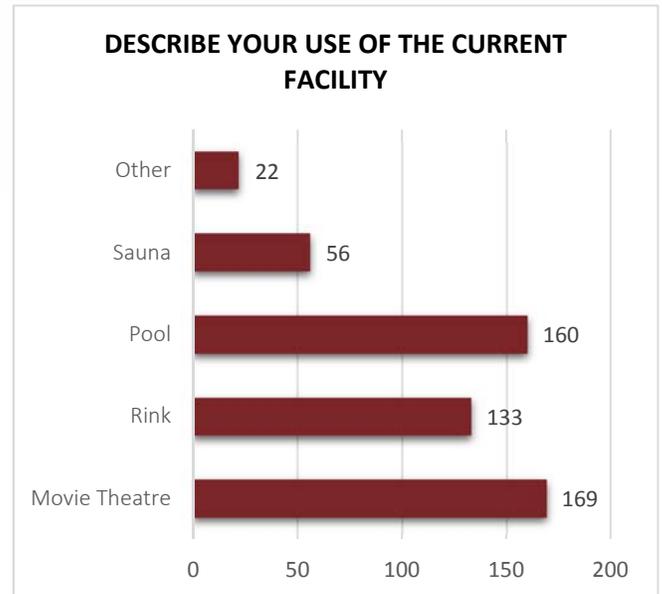
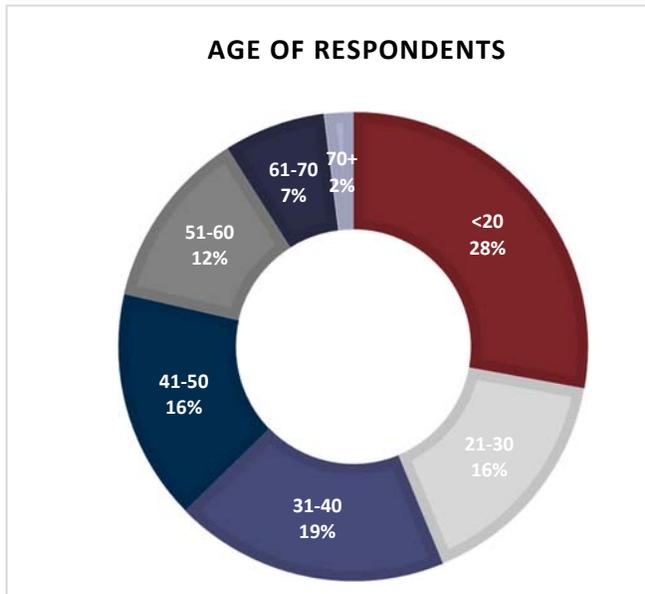
2.0 Public Consultation

During the public consultation phase 201 respondents completed the Marathon Active Living Centre and Recreation Complex Study Survey (Appendix A). The survey concluded that:

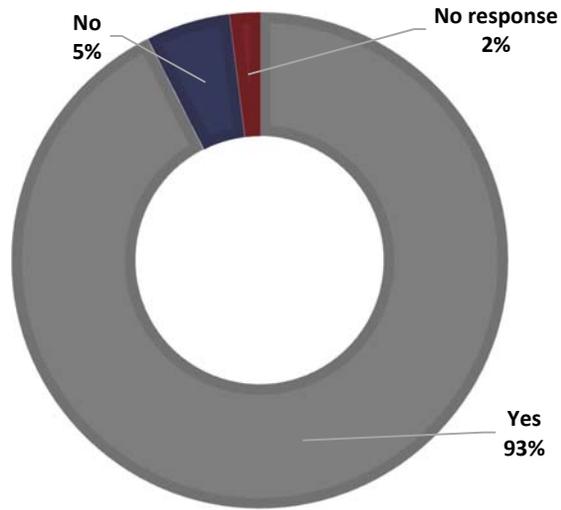
- The majority of survey respondents use the movie theatre followed by the pool, hockey rink, sauna and other (concession, kid pool, multi-purpose) of the current recreation complex.
- Respondents utilize the current complex year-round or in the winter.
- The most important aspect of the current complex is the pool followed by the rink, theatre, sauna and other (concession, warm pool, changerooms, hot tub).
- The most important elements identified are activities followed by the hours of operation, parking, location, seating capacity, prominence in public corridor and prominence in business corridor.
- 93% of survey respondents stated they support the idea of constructing a new Active Living Centre and Recreation Complex, 5% do not support the idea and 2% are undecided.
- The top 5 activities/features that are most important to respondents are the pool, movie theatre, hockey rink, concession and hot tub.
- The majority of respondents would use a new facility 4-5 times per week or 1-3 times per week.
- Majority of respondents would use a new facility weekday evenings and weekend evenings.

2.1 Public Consultation Figures

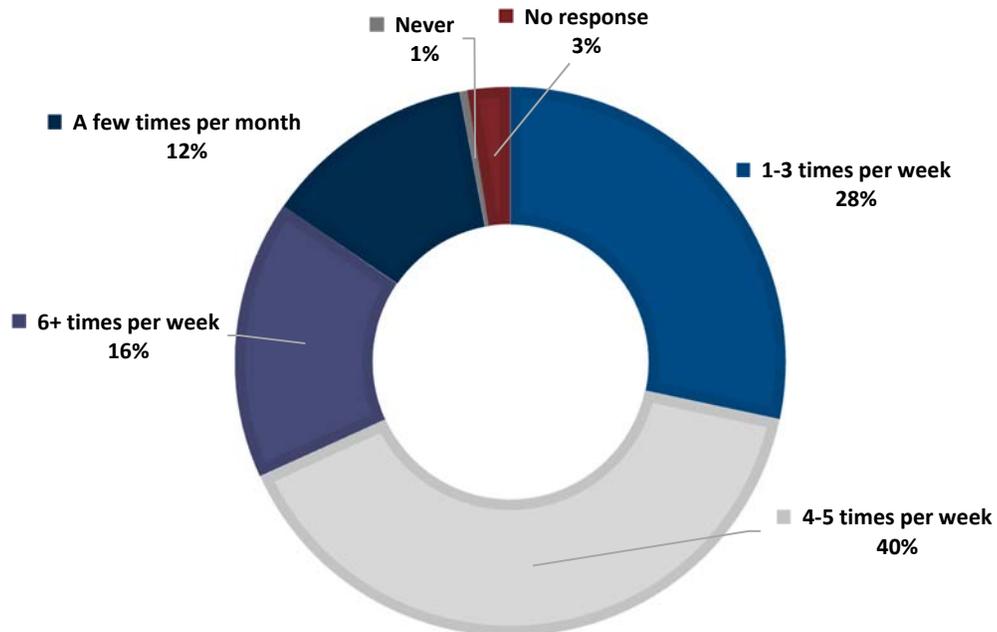
The figures below provide a summary of the data collected by respondents.

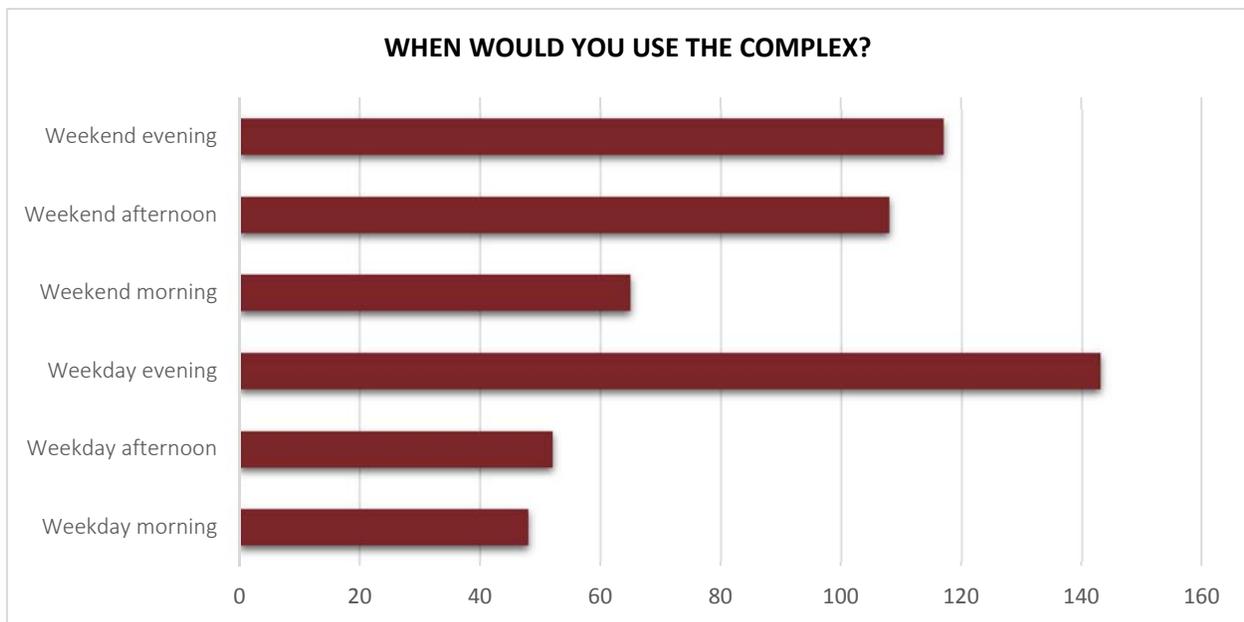
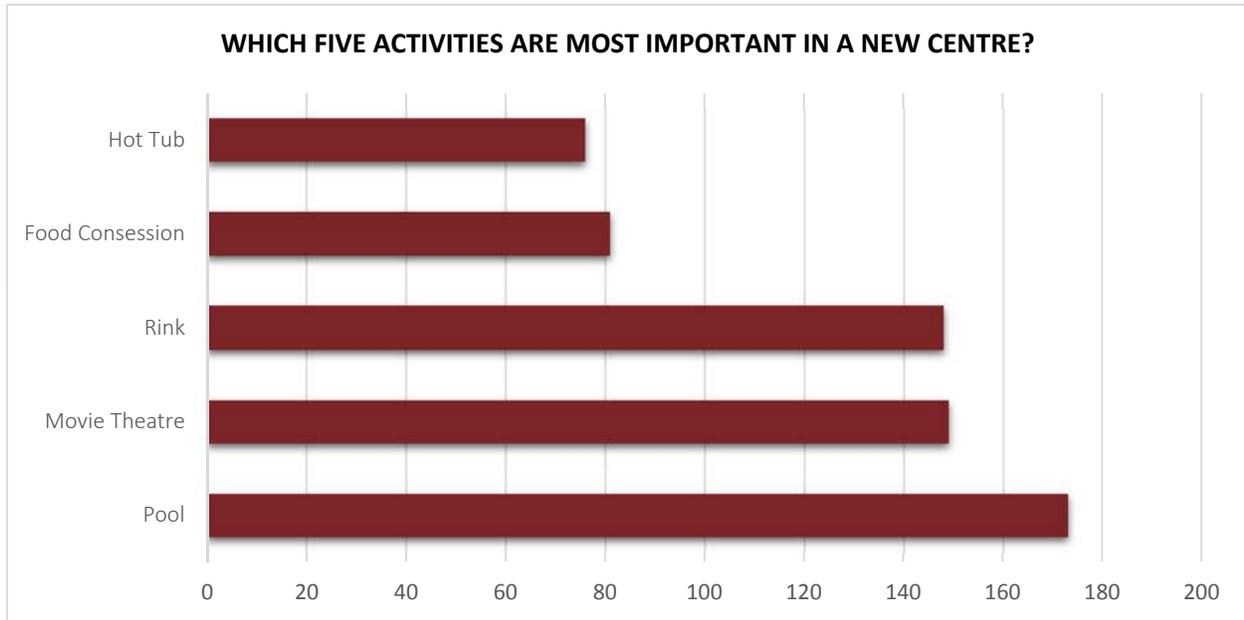


DO YOU SUPPORT THE IDEA OF A NEW FACILITY?



HOW OFTEN WOULD YOU USE THE NEW FACILITY?





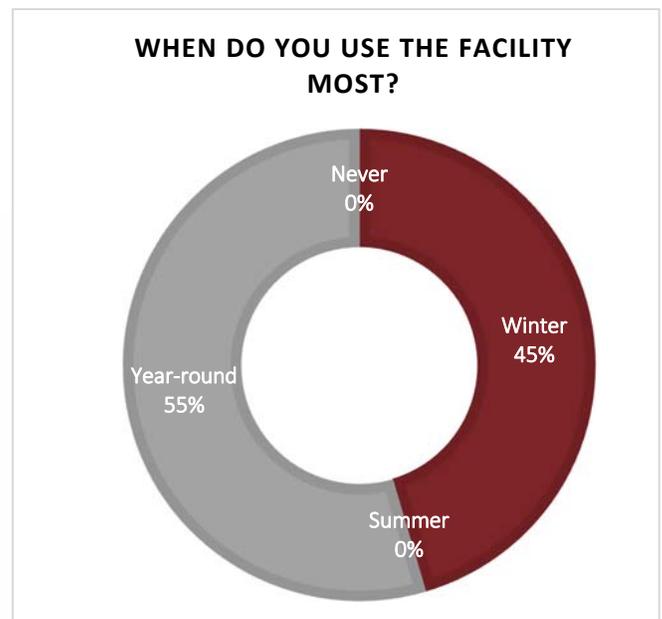
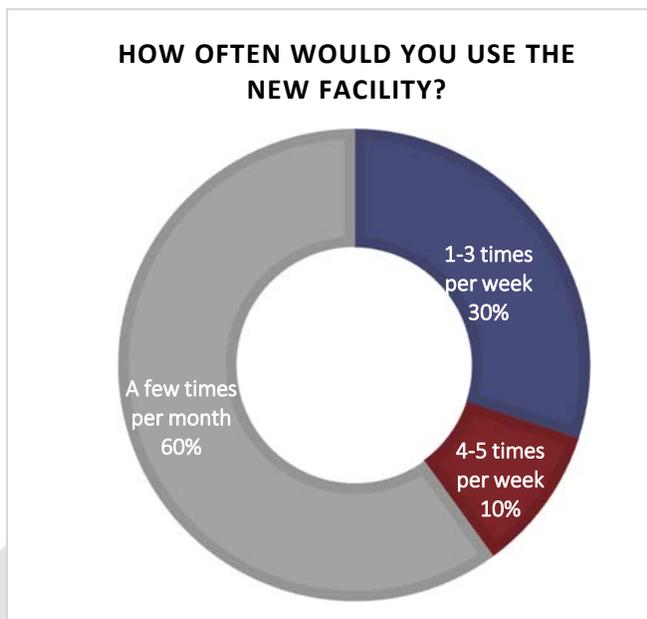
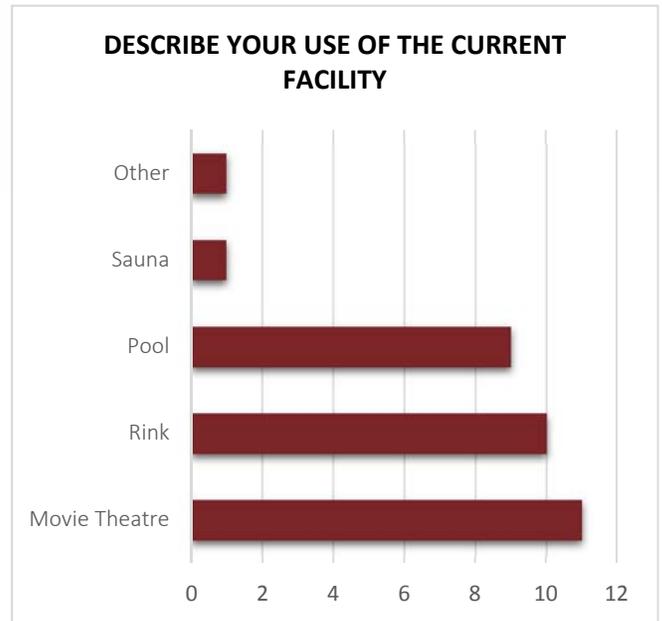
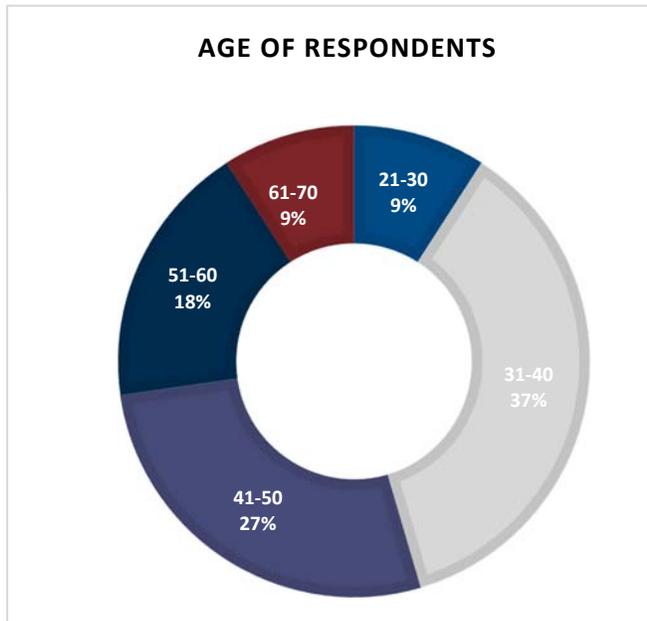
3.0 Pic River First Nation

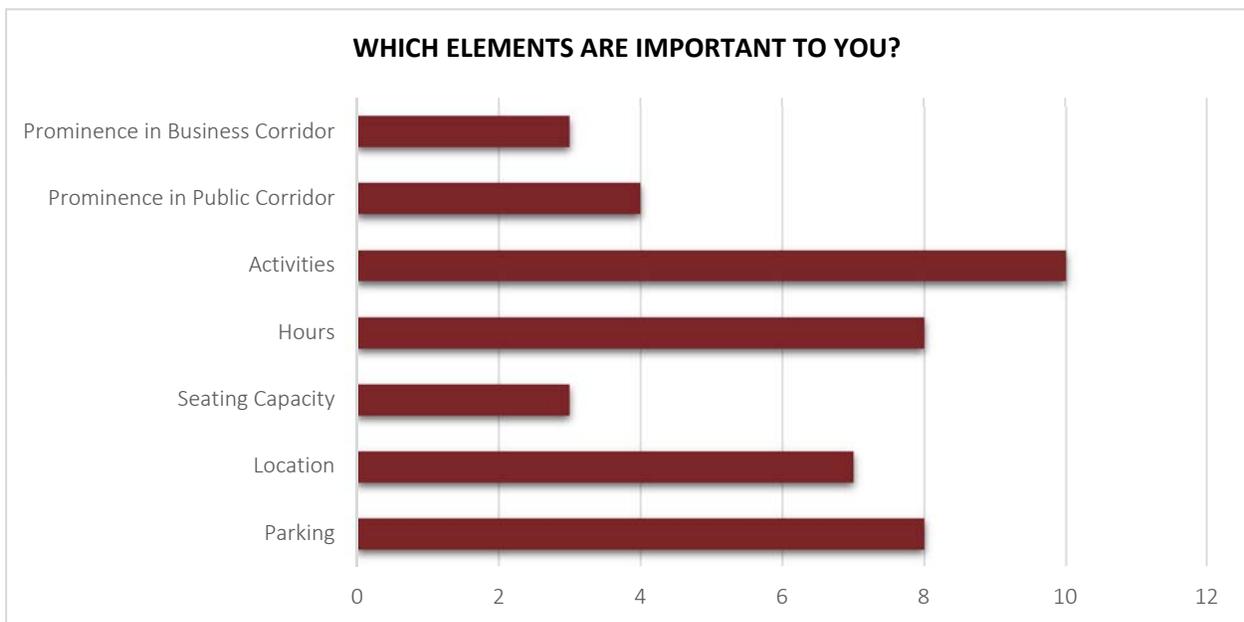
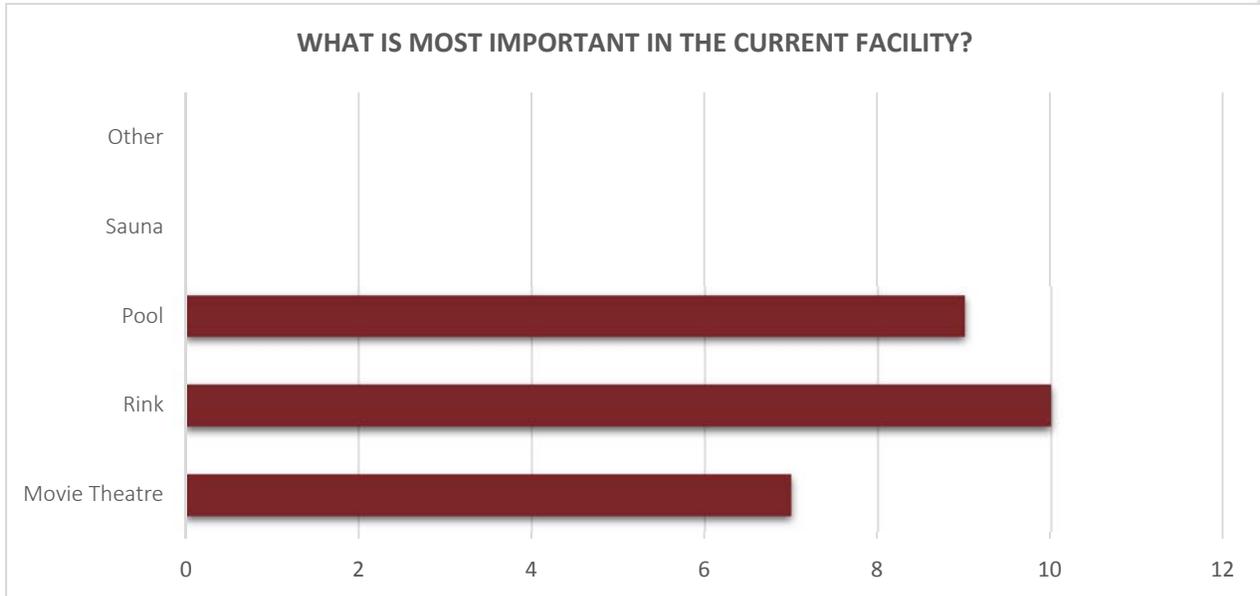
During the consultation 11 Pic River First Nation respondents completed the Marathon Active Living Centre and Recreation Complex Study Survey (Appendix B). The survey concluded that:

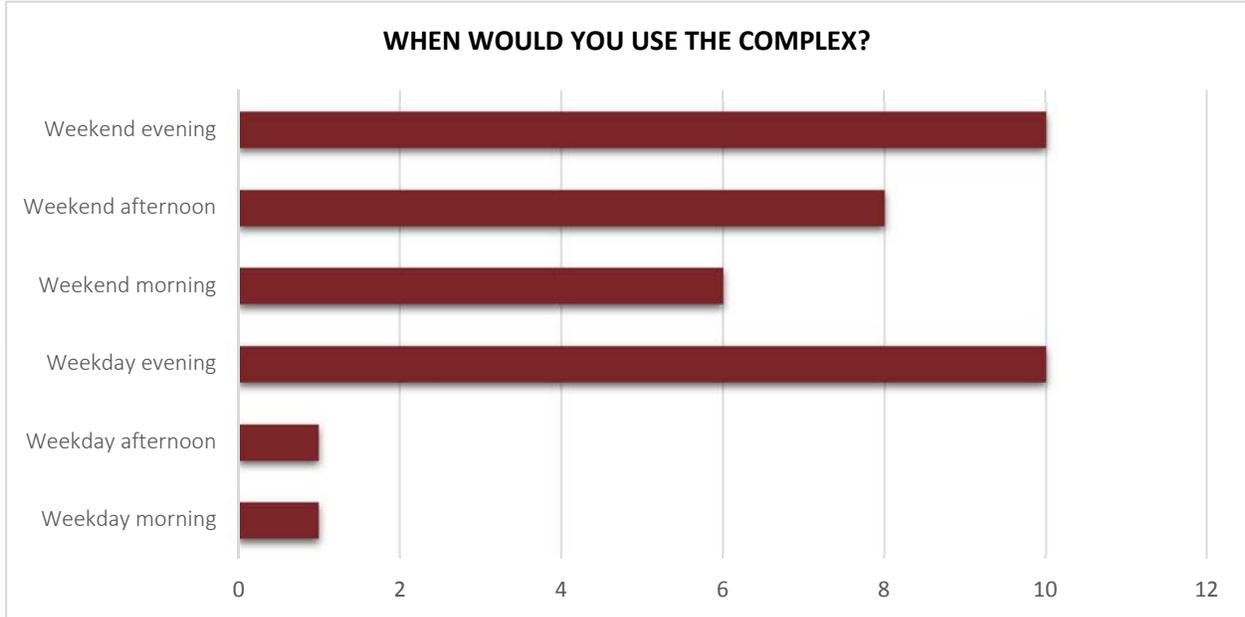
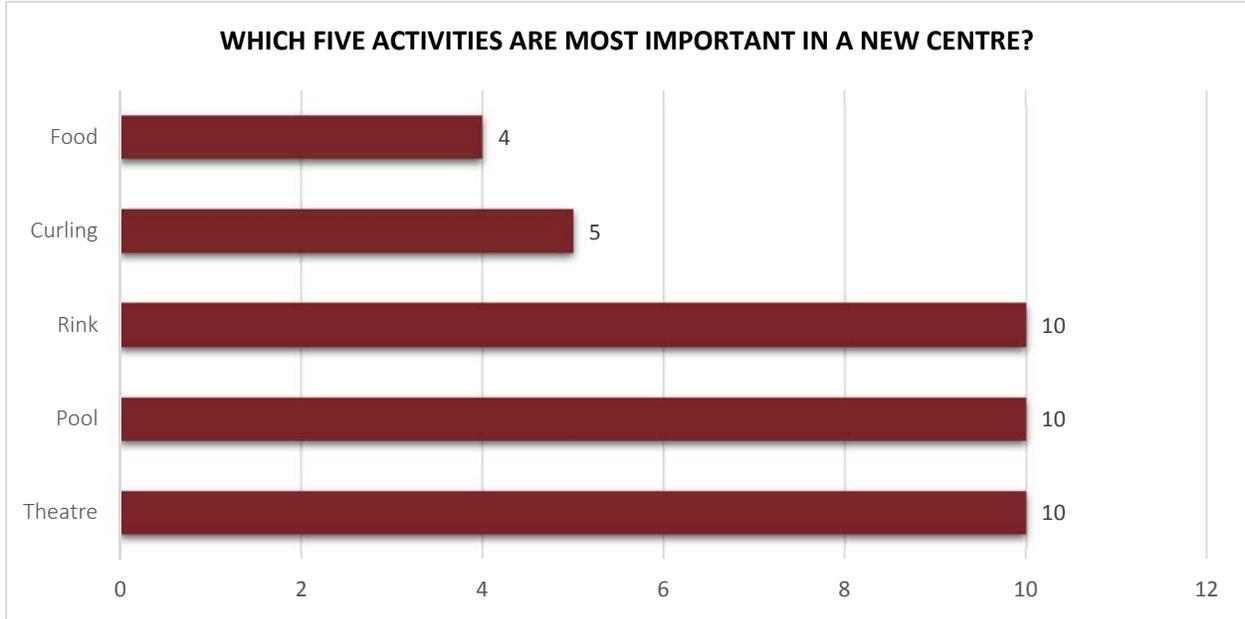
- The majority of survey respondents use the movie theatre followed by the rink, pool, sauna and other (observation room) of the current recreation complex.
- Respondents utilize the current complex year-round or in the winter.
- The most important aspect of the current complex is the rink followed by the pool and theatre.
- The most important elements identified are activities followed by the hours of operation, parking, location, prominence in public corridor, seating capacity and prominence in business corridor.
- The top 5 activities/features that are most important to respondents are the theatre, pool, rink, curling and food.
- The majority of respondents would use a new facility a few times per month or 1-3 times per week.
- Majority of respondents would use a new facility weekday evenings and weekend evenings.

3.1 Pic River First Nation Respondent Figures

The figures below provide a summary of the data collected by respondents.







4.0 Stakeholders

On October 3rd, 4th and 5th, the Consulting Team met with 11 stakeholders that were identified by the Town of Marathon. These individuals represented a cross-section of the community. The demographics of the group of stakeholders varied and these individuals represented numerous community interests including: health and wellness, religious associations, local businesses, seniors, youth, education, and recreational sports and activities (i.e. hockey, skating, golf, volleyball, spinning, Nordic skiing, etc.). In addition to meeting with individual stakeholders throughout the community, the Consulting Team also met with the Town of Marathon leadership team to obtain feedback. The following summary outlines the feedback received from the stakeholders:

4.1 Location

Location	
<ul style="list-style-type: none"> Location is very important. 	<ul style="list-style-type: none"> Kids should be able to walk to the complex.
<ul style="list-style-type: none"> The complex should be accessible for families without vehicles. 	<ul style="list-style-type: none"> You should be able to ride your bike to the complex.
<ul style="list-style-type: none"> The complex should be central to coffee shops and other businesses that parents can walk to. 	<ul style="list-style-type: none"> Youth should not have to cross busy roadways to get to the complex.
<ul style="list-style-type: none"> You should not have to drag your hockey bags far in the winter because there isn't any parking. 	<ul style="list-style-type: none"> A new complex needs to be accessible to youth. The current complex is a 35-45 minute walk from the schools. 98% of the time a bus is required to transport students.
<ul style="list-style-type: none"> People typically park in the Canadian Tire parking lot instead of behind the arena and have to cross a roadway without a crosswalk. 	<ul style="list-style-type: none"> The current location is the best and we are landlocked in that area.
<ul style="list-style-type: none"> Do not put the new facility near the tracks as sometimes access is blocked by CN and it also poses a safety hazard for youth. The train crosses approx. 6 times per day. 	<ul style="list-style-type: none"> May want to consider the green area behind the former school or the Stevens Hemlo area greenbelt.
<ul style="list-style-type: none"> The old elementary school is too far but the land is perfect. 	<ul style="list-style-type: none"> Bulldoze the strip mall.
<ul style="list-style-type: none"> The land west of the Moose Hall toward the mill site should be a consideration. 	<ul style="list-style-type: none"> Put the new centre by the skate park or across the street from the former landfill.
<ul style="list-style-type: none"> The new complex needs to grab the attention of people who are coming into town. 	<ul style="list-style-type: none"> Must be an easy walk for those with accessibility issues.
<ul style="list-style-type: none"> Needs to be central with enough parking. 	<ul style="list-style-type: none"> Should be close to other businesses.
<ul style="list-style-type: none"> Up on the hill by the elementary school is not ideal. 	<ul style="list-style-type: none"> We should have all activities in one location – skate park, recreation centre, etc.
<ul style="list-style-type: none"> Currently parking is very limited – only 10 spots. 	<ul style="list-style-type: none"> Golf course is too far to bike to.
<ul style="list-style-type: none"> May want to consider property by the bowling alley. 	<ul style="list-style-type: none"> Stevens Street area of across from the former landfill are probably the most accessible.
<ul style="list-style-type: none"> Close to apartment complex. 	<ul style="list-style-type: none"> Accessibility to walk to it.

Location	
<ul style="list-style-type: none"> Nice view of lake – make it two storeys so you can see the lake. 	<ul style="list-style-type: none"> A new facility/clubhouse at the golf course would be nice – there are limited catering facilities in the current clubhouse

4.2 Seating Capacity

Seating Capacity
<ul style="list-style-type: none"> Marathon needs more seating for larger events.

4.3 Active Living Centre and Recreational Complex Support

Active Living Centre and Recreational Complex Support	
<ul style="list-style-type: none"> Youth need a recreation centre. When the mill and mining was very active, youth growing up in Marathon had many more recreational opportunities at their exposure in comparison to now. 	<ul style="list-style-type: none"> Current facility is very expensive to operate like many other buildings/facilities in Marathon.
<ul style="list-style-type: none"> The pool and arena are critical to the community. 	<ul style="list-style-type: none"> It would be a worthwhile investment.
<ul style="list-style-type: none"> A new facility would need to accommodate the needs of the entire population. 	<ul style="list-style-type: none"> Theatre is a must.
<ul style="list-style-type: none"> Support the development 100 percent. 	<ul style="list-style-type: none"> Need a year-round facility.

4.4 Identified Group/Organizational Needs

Identified Group/Organizational Needs	
<ul style="list-style-type: none"> Seniors - the centre is not very accessible, needs to meet current accessibility standards. 	<ul style="list-style-type: none"> If the Seniors Centre closes because operational and maintenance costs are too high, then seniors need somewhere else to go.
<ul style="list-style-type: none"> Youth – before and after school program is needed. 	<ul style="list-style-type: none"> Close down the Lakeview and have a multi-purpose room to accommodate seniors meetings and activities.
<ul style="list-style-type: none"> A space for the seniors club room would be ideal. There are 50-60 active seniors in the club. 	<ul style="list-style-type: none"> Link the recreational complex to supportive housing.
<ul style="list-style-type: none"> Offer activities that help seniors be active and maintain social aspects. 	<ul style="list-style-type: none"> The complex can link to the high school recreational program.

4.5 Potential Collaborative Funding Opportunities

Potential Collaborative Funding Opportunities	
<ul style="list-style-type: none"> Work with First Nations to leverage funding. They have a lot of data – health and wellness. For example, Pic Mobert First Nation has a high demand on healthcare. Consider concentrating on healthy living to decrease the strain on healthcare services through programming tied to new recreation complex. 	<ul style="list-style-type: none"> Collaborative opportunities with the Provincial and Federal Governments as they relate to recreational programming.
<ul style="list-style-type: none"> Tie in a supportive housing piece. 	<ul style="list-style-type: none"> College funding programs – Confederation College.
<ul style="list-style-type: none"> Internal recreational opportunities that bring in funds. 	<ul style="list-style-type: none"> A large hockey team could bring in additional funds – recreational dollars.
<ul style="list-style-type: none"> Funding for equipment – youth. 	<ul style="list-style-type: none"> Ontario Sports and Recreation Communities Fund.
<ul style="list-style-type: none"> Right to Play funding. 	

4.6 Identified Features/Programs/Elements

Multi-purpose Room/Common Space/Lobby	
<ul style="list-style-type: none"> It would be nice to have a rental hall for birthday parties. 	<ul style="list-style-type: none"> Need a sink/cleanup area in a multi-purpose room.
<ul style="list-style-type: none"> Have a multi-purpose room in both the arena and pool areas. 	<ul style="list-style-type: none"> A boardroom would be great for meetings.
<ul style="list-style-type: none"> It would be ideal to have a multi-purpose room that can be used as a Chapel. It could be open to anyone - non-denominational. 	<ul style="list-style-type: none"> Have a stage in the studio or multi-purpose room for classes or other activities.
<ul style="list-style-type: none"> Put mirrors on the walls of the multi-purpose room. 	<ul style="list-style-type: none"> Multi-purpose room for Zumba.
<ul style="list-style-type: none"> Recreation hall. 	<ul style="list-style-type: none"> A hall for dances.
<ul style="list-style-type: none"> Banquet hall. 	<ul style="list-style-type: none"> New facility could accommodate elections.
<ul style="list-style-type: none"> Central space for activities. 	<ul style="list-style-type: none"> Need more lobby space for tradeshow and penny auctions.
<ul style="list-style-type: none"> There is a lack of studio space in the current complex. 	<ul style="list-style-type: none"> There is a lack of meeting spaces in Town.
<ul style="list-style-type: none"> Limited space/area for staff meetings/events in the complex. 	<ul style="list-style-type: none"> Current multi-purpose room is not big enough and the Legion and Moose Hall are on the verge of shutting down.
<ul style="list-style-type: none"> Current multi-purpose room is under utilized. Temperatures are inconsistent, you can peek in the windows and it is not accessible. 	<ul style="list-style-type: none"> The centre should be large enough to accommodate people impacted by flood or fire evacuations from other communities.
<ul style="list-style-type: none"> Incorporate multiple generations in one space – promote interaction. 	<ul style="list-style-type: none"> Space for conferences.

Fitness Classes/Coaching/Lifestyle	
<ul style="list-style-type: none"> • Fitness studio for classes. Have instructors on contract. 	<ul style="list-style-type: none"> • A studio space for classes – 8 week classes and people sign-up.
<ul style="list-style-type: none"> • Have an instructor available to assist people – show them how to lift weights and such properly. 	<ul style="list-style-type: none"> • Promote family health – treating through lifestyle changes.
<ul style="list-style-type: none"> • Fitness classes for different age groups. 	<ul style="list-style-type: none"> • Provide exercise coaching at the new complex.
<ul style="list-style-type: none"> • Have a couple of cardio machines. 	

Youth	
<ul style="list-style-type: none"> • Have a drop-in youth club for before and after school – gym, games, homework, etc. 	<ul style="list-style-type: none"> • Offer kids programming outside of schools – indoor equipment for youth and after school programs.

Curling	
<ul style="list-style-type: none"> • School enrollment is declining and demographics are changing and there are very few activities for seniors and youth. Seniors would like curling sheets and the youth need a place to go. 	<ul style="list-style-type: none"> • Have two curling sheets.
<ul style="list-style-type: none"> • 3-4 sheets of curling ice. 	<ul style="list-style-type: none"> • There are not enough youth curlers.
<ul style="list-style-type: none"> • Curling rink with ability to host tournaments. 	

Additional New Spaces/Activities	
<ul style="list-style-type: none"> • Rock climbing wall – fall off of wall into pool. 	<ul style="list-style-type: none"> • Outdoor rink beside skate park.
<ul style="list-style-type: none"> • Baseball diamonds. 	<ul style="list-style-type: none"> • Marathon has an ancient bowling alley.
<ul style="list-style-type: none"> • Tennis and squash court. 	<ul style="list-style-type: none"> • Indoor playground or dodgeball court.
<ul style="list-style-type: none"> • Have a physiotherapy clinic. 	<ul style="list-style-type: none"> • Indoor archery range.
<ul style="list-style-type: none"> • Angled treadmill. 	<ul style="list-style-type: none"> • Have a designated cycling path to new centre. Create a new Marathon loop.
<ul style="list-style-type: none"> • Link a new facility to cross-country ski trails. 	<ul style="list-style-type: none"> • The skate park is in the middle of nowhere. We missed an opportunity to locate it in an area where we could increase generational interaction (i.e. by seniors housing).
<ul style="list-style-type: none"> • Lacrosse. 	<ul style="list-style-type: none"> • Year-round activities: indoor soccer field, turf.

Indoor Track	
<ul style="list-style-type: none"> • Walking in the winter may be difficult for seniors. An indoor track would be great for seniors and parents. Parents can walk the track/work out while youth participate in swimming, hockey, etc. 	<ul style="list-style-type: none"> • Marathon’s walking group has many participants. It would be great if we had a track.
<ul style="list-style-type: none"> • An indoor track – consider a basketball court in the middle. 	<ul style="list-style-type: none"> • Concession stands and a running track.

Indoor Track	
<ul style="list-style-type: none"> Track – 10,000 steps program had 400 people sign up. 	<ul style="list-style-type: none"> Walking track that can overlook the pool and arena. Temperature needs to be regulated though, as people would not want to walk in an area that is too cold or too hot

Accessibility	
<ul style="list-style-type: none"> The centre is not very accessible, needs to meet current accessibility standards. 	<ul style="list-style-type: none"> The stairs are tricky in the current complex.
<ul style="list-style-type: none"> Stairs need to be in a central area in the new facility. 	

IT	
<ul style="list-style-type: none"> Wifi access. 	

Administration	
<ul style="list-style-type: none"> Office space and a cashier's area for complex visitors. 	<ul style="list-style-type: none"> Lunchroom facility for staff would be nice.
<ul style="list-style-type: none"> Should have a maintenance area and storage area (recreational equipment, tables, chairs, cleaning supplies, etc.). 	<ul style="list-style-type: none"> Staff need to inspect equipment and the facility regularly.
<ul style="list-style-type: none"> Volunteers pay a lot of money out of pocket for certifications and re-certifications. Staff would assist with programming and the costs would be covered. 	

Function	
<ul style="list-style-type: none"> Try to incorporate a variety of activities under one roof. 	<ul style="list-style-type: none"> Water bottle filling station or water fountain.
<ul style="list-style-type: none"> Indoor and outdoor activities in new facility. 	<ul style="list-style-type: none"> Tie into the trails of Marathon.
<ul style="list-style-type: none"> People can rent the space – dodgeball, basketball, etc. 	

Benefits	
<ul style="list-style-type: none"> If a new facility is constructed will this create additional jobs? Increasing staff could increase recreational programming. 	<ul style="list-style-type: none"> Over 80 years of age – should get a free membership.

Bike Racks	
<ul style="list-style-type: none"> Functional bike racks with a free bike repair station that has tools and an air pump that people can use. 	<ul style="list-style-type: none"> Add a bike shack for bike storage.
<ul style="list-style-type: none"> Covered bike storage area. 	

Tourism	
<ul style="list-style-type: none"> Facility information needs to be shared throughout the community and with tourists coming in (i.e. hours, reduced hours, etc.) It is difficult to find information currently. Could have a tourism area in the facility in which people can have access to the information. 	

Childcare	
<ul style="list-style-type: none"> Daycare for kids while parents attend classes. 	<ul style="list-style-type: none"> Childcare facility.

Concessions/Food	
<ul style="list-style-type: none"> It would be nice to have a café/restaurant in the facility. 	<ul style="list-style-type: none"> Have a canteen that focuses on healthy food. Provide nutritional messaging.
<ul style="list-style-type: none"> The facility should rent the canteen. 	<ul style="list-style-type: none"> Concession stands and a running track.
<ul style="list-style-type: none"> There is no kitchen in the current complex. 	<ul style="list-style-type: none"> The canteen needs healthier options – we are tempting kids to eat junk food.
<ul style="list-style-type: none"> Do not have any candy machines or vending machines. 	

Theatre	
<ul style="list-style-type: none"> Need to have less seats in the theatre or a better set-up altogether. The sides are not functional for viewing – hurts neck. 	<ul style="list-style-type: none"> Theatre may not be necessary in the new complex. Could be a separate entity. The theatre is a plus.

Dressing/Changing Rooms	
<ul style="list-style-type: none"> We need 5 dressing rooms on the same level for hockey. 	<ul style="list-style-type: none"> There is no privacy in the showers and changeroom area.
<ul style="list-style-type: none"> Family change room. 	<ul style="list-style-type: none"> Need an official girls changeroom.
<ul style="list-style-type: none"> Guest team changeroom. 	<ul style="list-style-type: none"> We need more toilets in the ladies' washroom
<ul style="list-style-type: none"> A family changeroom is needed. 	

Pool	
<ul style="list-style-type: none"> Slide or towers for pool. 	<ul style="list-style-type: none"> Aqua yoga/ therapeutic pool/aqua Zumba.
<ul style="list-style-type: none"> Inflatable obstacle courses. 	<ul style="list-style-type: none"> The current pool has a scum line.
<ul style="list-style-type: none"> The pool is a luxury for Marathon and would hate to lose it. Perhaps it should be a standalone entity. 	<ul style="list-style-type: none"> During hockey school the pool is shut down for two weeks. Kids come in from out of town and it would be nice if they could use the pool.
<ul style="list-style-type: none"> New pool should be an infinity pool or the water should be right to the edge. 	<ul style="list-style-type: none"> Aqua therapy or warm/hot pool for physio. Great for seniors with joint problems.
<ul style="list-style-type: none"> Splash Pad. 	<ul style="list-style-type: none"> Campers could use the pool in the summer.
<ul style="list-style-type: none"> Provide new programming and a revised pool schedule. Minimize pool closure. 	<ul style="list-style-type: none"> Have a smaller pool that opens up to a larger pool.
<ul style="list-style-type: none"> Limited seniors accessibility to pool. 	<ul style="list-style-type: none"> Limited capacity on current lift in pool.
<ul style="list-style-type: none"> 3 hot tubs with different temperatures for rehabilitation. 	<ul style="list-style-type: none"> People are placing chairs along the pool deck which is unsafe.
<ul style="list-style-type: none"> Need better ventilation in the complex – pool area. 	<ul style="list-style-type: none"> There is no viewing area in the pool area as it is too hot in the designated area.
<ul style="list-style-type: none"> We need to encourage more people to use the pool and facility. We are very lucky to have access to a pool. 	

Hockey Rink	
<ul style="list-style-type: none"> Keeping the arena is a no-brainer. 	<ul style="list-style-type: none"> Dual rinks.
<ul style="list-style-type: none"> Level the current recreation complex and use the remaining slabs for an outdoor rink and add a warming shed. 	<ul style="list-style-type: none"> The current complex has heating issues. Many parents bring propane heaters when they watch hockey games.
<ul style="list-style-type: none"> Guest team changeroom. 	<ul style="list-style-type: none"> Ice for speed skating.
<p>The hockey school is limited because you can only have so many kids on the ice.</p>	<ul style="list-style-type: none"> Promote ice usage for 3 on 3 tournaments and such by making the rental prices reasonable.
<ul style="list-style-type: none"> State of the art systems, including heat in the arena. 	<ul style="list-style-type: none"> It should be affordable so parents can rent the ice for birthday parties and such. No parent will rent the ice for \$150/hour.
<ul style="list-style-type: none"> Artificial ice. 	<ul style="list-style-type: none"> Hockey rink and seats with ability to host tournaments (increase tourism).

Additional Comments	
<ul style="list-style-type: none"> All facilities are underutilized throughout the Town. 	<ul style="list-style-type: none"> Most buildings are very old and costly to maintain/operate.
<ul style="list-style-type: none"> The Town needs a robust recreation plan for the community. 	<ul style="list-style-type: none"> The recreation plan should include neighbouring communities (First Nations).
<ul style="list-style-type: none"> We have a top-heavy demographic. 	<ul style="list-style-type: none"> Tie in a supportive housing piece.
<ul style="list-style-type: none"> It is not about making money, there is opportunity to make the facilities better and increase usage. 	<ul style="list-style-type: none"> Costs must be reasonable – gyms are expensive. Do not want to take away from private business or practitioners.
<ul style="list-style-type: none"> Healthy Kids Challenge is a great resource. 	<ul style="list-style-type: none"> Create a healthy living Charter.
<ul style="list-style-type: none"> There are many socio-economic issues in Marathon. A new complex has to be affordable and accessible for those who may not be able to afford it or have the means to get to the complex. 	<ul style="list-style-type: none"> Volunteers in town are getting burnt out. It would be nice to have support from the Town via Town run activities in the recreation complex – enhance what we have for programming.
<ul style="list-style-type: none"> Do not take away from local businesses who already offer weight rooms and classes. 	<ul style="list-style-type: none"> Town operated facility, so do not step on the toes of private business.
<ul style="list-style-type: none"> Consider renovating the existing complex and build new components elsewhere? 	<ul style="list-style-type: none"> All kids should have access and there should be incentives to get kids out.
<ul style="list-style-type: none"> Don't be cheap and let's do it right. 	<ul style="list-style-type: none"> Plan for community wellness, health and well-being.
<ul style="list-style-type: none"> Do not take away from local businesses by having fitness rooms/classes. 	<ul style="list-style-type: none"> Consider partnering with gyms. Cost could be an issue for people – multiple memberships.
<ul style="list-style-type: none"> Winters are cold in Marathon and we are fogged in a lot. We need somewhere to go – maintain a healthy and active lifestyle. 	<ul style="list-style-type: none"> We need a recreational plan that is tied to economic development.
<ul style="list-style-type: none"> Build to accommodate various needs and adapt over the years. 	<ul style="list-style-type: none"> The structure does not need to be fancy, needs to be functional and affordable
<ul style="list-style-type: none"> Build the structure so it can be expanded at a later date to accommodate more users. 	<ul style="list-style-type: none"> Need more outdoor activities that are affordable and accessible.

Additional Comments	
<ul style="list-style-type: none">• The golf club currently does not make any money. Marathon should consider a third-party provider.	<ul style="list-style-type: none">• The complex needs to be affordable – seniors and youth.
<ul style="list-style-type: none">• Vision: http://canlansports.com/Mississauga/	<ul style="list-style-type: none">• Vision: http://heartofthehazeltons.ca/

5.0 Students

The following is a summary of requests provided by the youth of Marathon.

Function	
<ul style="list-style-type: none"> Can be used all year, very fun for everyone (people complain that Marathon is too boring). 	<ul style="list-style-type: none"> Safety Rules must be in place, can bring new people to town and job opportunities.
<ul style="list-style-type: none"> Fun for kids who don't know how to skateboard, bike, etc. 	<ul style="list-style-type: none"> Will improve reputation of the town.
<ul style="list-style-type: none"> Would like more options to shop. 	<ul style="list-style-type: none"> Gets everyone out of the house, new hangout spot.
<ul style="list-style-type: none"> Will provide jobs in the summer (to people who are unemployed or don't have the skills to get other jobs). 	

Location
<ul style="list-style-type: none"> Can be located in the Recreational Hall (all other events can be hosted at Moose Hall).

Arcade	
<ul style="list-style-type: none"> Would like a public arcade (run by the town). 	<ul style="list-style-type: none"> Public arcades provide money (unlike a skate park).
<ul style="list-style-type: none"> Will get kids out of the house to go to arcade – no more lazy kids. 	<ul style="list-style-type: none"> Don't have a lot of fun stuff to do, if there are rides people will be more active and less lazy.
<ul style="list-style-type: none"> Have older games like Pac-Man, Donkey Kong etc. Making adults want to spend time there too. 	<ul style="list-style-type: none"> Place for people who don't like going to the skate park but like playing video games.
<ul style="list-style-type: none"> Would like a public arcade. 	<ul style="list-style-type: none"> Indoors, can be used throughout the winter.

Additional Features	
<ul style="list-style-type: none"> Would like a rock climbing wall. 	<ul style="list-style-type: none"> Would like a small amusement park.
<ul style="list-style-type: none"> Would like an indoor skate park (be able to go in the winter and when it is raining, will stop kids from loitering, and trespassing). 	<ul style="list-style-type: none"> Lots of kids in town love the skate park, so why not make it available throughout the entire year?
<ul style="list-style-type: none"> With the current small skate park it is hard to learn new skills. 	

Change Room	
<ul style="list-style-type: none"> Would like to enhance the change rooms for the Port Hole Pool. 	<ul style="list-style-type: none"> Gets really crowded, not enough room to change or shower.
<ul style="list-style-type: none"> People stop coming due to no privacy in the change room as well as no family change room. 	

Pool	
• Can encourage Marathon to host a swim meet.	• Would like a pool viewing area enhancement.
• Current viewing area is unacceptable and we are unable to have swim meets.	• It is too small, too hot, and too congested – very dangerous for young swimmers.
• Current viewing area is not fair to parents/loved ones watching their kids swim.	• Knock down the wall that holds the flutter boards and put up stands.
• Hosting a swim meet would bring people to Marathon, create revenue for the hotels, restaurants and stores in the area.	• Could lose a lot of potential swimmers if the current pool is not fixed.

Gymnastics	
• Would like gymnastics equipment.	• Very popular sport and you need the proper equipment.
• Helps learn new skills, fun to do, encourages kids to become more active.	• Fundraise for the equipment, a grant would make it a lot easier.
• Currently in need of a bouncier beat-board in order to go into competitions.	• Competitions are so far away that a lot of people drop out of gymnastics due to costs.
• Could host competitions in town, create revenue.	• Would like a bigger space for gymnastics.
• Current area is a safety hazard, and makes it hard to learn.	• The kids in the Marathon gymnastics club take it very seriously and want to further develop their skills.
• Bigger floor space would bring back more gold medals!	• A place to keep their equipment instead of taking it down every night for other events.

Additional Comments	
• Would like a homeless shelter.	• Sees people begging for food and money, Marathon is being selfish and inconsiderate.
• Everyone needs a safe place to stay, will also help with hunger.	• Would help the homeless and help people stay in Marathon (mill closed, people left).
• Build a new store that would make lots of money, everyone will like it, and represents Marathon well; like Tim Hortons	• Winter is coming, Tim Hortons sells hot beverages.
• Marathon already has two coffee shops but Tim Hortons is a chance to bring in more money; a fun great place to be.	• Will create childhood memories and make kids want to stay in Marathon.

6.0 Closure

The information and data contained in this report, including without limitation, the results of any sampling and analyses conducted by TGE pursuant to its Agreement with the client, have been developed or obtained through the exercise of TGE's professional judgment and are set forth to the best of TGE's knowledge, information and belief. Although every effort has been made to confirm that this information is factual, complete and accurate, TGE makes no guarantees or warranties whatsoever, whether expressed or implied, with respect to such information or data.

The information and data presented in this report are based on the purpose and scope of the project and form the basis for any conclusions and recommendations presented herein. Any conclusions and recommendations presented herein do not preclude the existence of environmental concerns other than those that may have been identified.

Work performed by TGE personnel employed sound environmental assessment principles. TGE cannot guarantee the accuracy and reliability of information provided by others or third parties. Therefore, TGE does not claim responsibility for undisclosed environmental concerns or conditions that may result in costs for environmental clean-up and/or remediation. This report is intended for information purposes only.

Respectfully submitted by:

TRUE GRIT ENGINEERING



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Project Manager
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Appendix A: Town of Marathon Public Survey



The Town of Marathon

P.O. "TM", 4 Hemlo Drive
Marathon, ON P0T 2E0



The Town of Marathon's current Recreational Complex is due for a capital replacement. As such, the Town of Marathon and True Grit Consulting Limited, are undertaking a study to evaluate the prospect of a new Active Living Centre and Recreational Complex. Your input is a crucial part of this study. We ask that you please complete the following survey by **October 10, 2016**. By completing this survey, your name will be entered into a draw for a one-year active living membership. We thank you in advance.

Name:	Address:	Contact Information:
Organization (if applicable):		

1. Which best describes your age group?

- Under 20
 21 - 30
 31 - 40
 41 -50
 51-60
 61-70
 70+

2. Describe your use of Marathon's current Recreation Complex facility (check all that apply):

- Movie theatre
 Rink
 Pool
 Sauna
 Other: _____

3. When do you most often use Marathon's current Recreation Complex facility?

- Winter
 Summer
 Year-round
 Never

4. Which aspects of Marathon's current Recreation Complex facility are most important to you?

- Movie theatre
 Rink
 Pool
 Sauna
 Other: _____

5. Which of the following elements are most important to you?

- Parking
 Location of centre
 Seating capacity
 Hours of operation
 Activities
 Prominence in public corridor
 Prominence in business corridor

6. Do you support the idea of constructing a new Active Living Centre and Recreational Complex?

- Yes
 No

7. Which 5 activities/features are most important to you if a new Active Living Centre and Recreational Complex was constructed?

-
- | | | | |
|--|---|--|--|
| <input type="checkbox"/> Movie theatre | <input type="checkbox"/> Curling sheets (ice) | <input type="checkbox"/> Fitness centre | <input type="checkbox"/> Indoor tennis court |
| <input type="checkbox"/> Pool | <input type="checkbox"/> Banquet hall | <input type="checkbox"/> Indoor playground | <input type="checkbox"/> Gymnasium |
| <input type="checkbox"/> Rink | <input type="checkbox"/> Studios for classes | <input type="checkbox"/> Indoor squash court | <input type="checkbox"/> Track |
| <input type="checkbox"/> Food concession | <input type="checkbox"/> Gymnastics area | <input type="checkbox"/> Sauna | <input type="checkbox"/> Bowling |
| <input type="checkbox"/> Weight room | <input type="checkbox"/> Hot tub | <input type="checkbox"/> Soccer turf | <input type="checkbox"/> Multi-purpose room |
| <input type="checkbox"/> Other: _____ | <input type="checkbox"/> Other: _____ | <input type="checkbox"/> Other: _____ | <input type="checkbox"/> Other: _____ |

8. How often would you use the new Active Living Centre and Recreational Complex?

-
- 1-3 times per week 4-5 times per week 6 + times per week A few times per month
- Never

9. When would you be most likely to use the Active Living Centre and Recreational Complex (check all that apply)?

-
- Weekday morning Weekday afternoon Weekday evening
- Weekend morning Weekend afternoon Weekend evening

10. Comments?

[Add your comments here.]

Thank you very much for taking the time to complete this survey. Your feedback is valued and very much appreciated! Completed surveys can be forwarded to:

Jennifer Mills
True Grit Consulting Limited
1263 Innovation Drive
Thunder Bay, ON P7B 0A2
Email: jmills@tgcl.ca
Fax: 807-623-5690

Appendix B: Pic River First Nation Survey



The Town of Marathon

P.O. "TM", 4 Hemlo Drive
Marathon, ON P0T 2E0



The Town of Marathon's current Recreational Complex is due for a capital replacement. As such, the Town of Marathon and True Grit Consulting Limited, are undertaking a study to evaluate the prospect of a new Active Living Centre and Recreational Complex. Your input is a crucial part of this study. We ask that you please complete the following survey by **October 10, 2016**. By completing this survey, your name will be entered into a draw for a one-year active living membership. We thank you in advance.

Name:	Address:	Contact Information:
Organization (if applicable):		

1. Which best describes your age group?

- Under 20
 21 - 30
 31 - 40
 41 -50
 51-60
 61-70
 70+

2. Describe your use of Marathon's current Recreation Complex facility (check all that apply):

- Movie theatre
 Rink
 Pool
 Sauna
 Other: _____

3. When do you most often use Marathon's current Recreation Complex facility?

- Winter
 Summer
 Year-round
 Never

4. Which aspects of Marathon's current Recreation Complex facility are most important to you?

- Movie theatre
 Rink
 Pool
 Sauna
 Other: _____

5. Which of the following elements are most important to you?

- Parking
 Location of centre
 Seating capacity
 Hours of operation
 Activities
 Prominence in public corridor
 Prominence in business corridor

6. Which 5 activities/features are most important to you if a new Active Living Centre and Recreational Complex was constructed?

-
- | | | | |
|--|---|--|--|
| <input type="checkbox"/> Movie theatre | <input type="checkbox"/> Curling sheets (ice) | <input type="checkbox"/> Fitness centre | <input type="checkbox"/> Indoor tennis court |
| <input type="checkbox"/> Pool | <input type="checkbox"/> Banquet hall | <input type="checkbox"/> Indoor playground | <input type="checkbox"/> Gymnasium |
| <input type="checkbox"/> Rink | <input type="checkbox"/> Studios for classes | <input type="checkbox"/> Indoor squash court | <input type="checkbox"/> Track |
| <input type="checkbox"/> Food concession | <input type="checkbox"/> Gymnastics area | <input type="checkbox"/> Sauna | <input type="checkbox"/> Bowling |
| <input type="checkbox"/> Weight room | <input type="checkbox"/> Hot tub | <input type="checkbox"/> Soccer turf | <input type="checkbox"/> Multi-purpose room |
| <input type="checkbox"/> Ceremonial room | <input type="checkbox"/> Art room | <input type="checkbox"/> Other: _____ | <input type="checkbox"/> Other: _____ |

7. How often would you use the new Active Living Centre and Recreational Complex?

-
- | | | | |
|---|---|---|--|
| <input type="checkbox"/> 1-3 times per week | <input type="checkbox"/> 4-5 times per week | <input type="checkbox"/> 6 + times per week | <input type="checkbox"/> A few times per month |
| <input type="checkbox"/> Never | | | |

8. When would you be most likely to use the Active Living Centre and Recreational Complex (check all that apply)?

-
- | | | |
|--|--|--|
| <input type="checkbox"/> Weekday morning | <input type="checkbox"/> Weekday afternoon | <input type="checkbox"/> Weekday evening |
| <input type="checkbox"/> Weekend morning | <input type="checkbox"/> Weekend afternoon | <input type="checkbox"/> Weekend evening |

9. Are there any traditional elements you would like to see in the Active Living Centre and Recreational Complex?

[Add your comments here.]

10. Comments?

[Add your comments here.]

Thank you very much for taking the time to complete this survey. Your feedback is valued and very much appreciated! Completed surveys can be forwarded to:

Jennifer Mills
True Grit Consulting Limited
1263 Innovation Drive
Thunder Bay, ON P7B 0A2
Email: jmills@tgcl.ca
Fax: 807-623-5690

Appendix C: Individual/Group Stakeholder Questions

Stakeholder Questions

1. Please describe your use of the current recreation complex.
2. When do you most often use the complex?
3. Which of the following elements are most important to you (construction of new Active Living and Recreational Complex)?
 - a. Parking
 - b. Location of centre
 - c. Seating capacity
 - d. Hours of operation
 - e. Activities
 - f. Prominence in public corridor
 - g. Prominence in business corridor
4. Do you support the idea of constructing a new Active Living Centre and Recreational complex?
5. Please define any connections your group/organization may have to the development of a new Active Living Centre and Recreational Complex (i.e. need for functional space for school programs, recreational or rehabilitation program, shortcomings in your organization's facilities -55+ activities, etc.)
6. Are you aware of any collaborative funding opportunities that may exist (i.e. health, education, long term care, retirement, etc.)
7. Does the current recreation complex meet the needs of your group/organization?
8. Do you feel the current recreation complex meets the needs of the community of Marathon?
9. How could a new facility further accommodate your needs?
10. Are you aware of any upcoming trends/activities that we could possibly accommodate in the new facility?
11. Is there anything else you would like to add or discuss?